# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended December 31, 2006

# Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

| Issue under P.A. 2 of 1968, as amended. Filing   | s mandatory.   |   |                                |           |                       |                 |
|--|--|---|--------------------------------|-----------|-----------------------|-----------------|
| Local Government Type ☐ City ☐ Township ☒ Village ☐ Other  | Local Government Village of He   |   | <del></del>                    | Cour      | nty<br>Osceola        |                 |
| Audit Date Opinion Da  | ite  | Date Accountant Repo                            | ort Submitted to               |           | osceoia               |                 |
|  | ary 16, 2007   | February 16, 200                                | )7                             |           | F                     |                 |
| We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the <i>Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan</i> by the Michigan Department of Treasury. |  |   |                                |           | d the <i>Uniform</i>  |                 |
| We affirm that:  |  |   |                                |           |                       |                 |
| 1. We have complied with the <i>Bulletin i</i>   |  |   | ent in Michigai                | as re     | evised.               |                 |
| 2. We are certified public accountants in  |  | •   |                                |           |                       |                 |
| We further affirm the following. "Yes" rethe report of comments and recommend  | esponses have beer<br>dations  | n disclosed in the fina                         | incial stateme                 | nts, ir   | cluding th            | ie notes, or in |
| You must check the applicable box for e  | each item below.   |   |                                |           |                       |                 |
| ☐ yes ☒ no 1. Certain componer   | nt units/funds/agend   | ies of the local unit a                         | re excluded fr                 | om th     | e financiai           | statements.     |
| yes 🗵 no 2. There are accumu earnings (P.A. 278  | ilated deficits in one<br>5 of 1980).  | or more of this unit's                          | s unreserved f                 | und b     | alances/re            | etained         |
|  | es of non-compliand<br>i).   | ce with the Uniform A                           | ccounting and                  | Budg      | eting Act             | (P.A. 2 of      |
| yes 🗵 no 4. The local unit has or its requirements   | yes 🗵 no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. |   |                                |           | inance Act            |                 |
| yes 🗵 no 5. The local unit hold of 1943, as amend  | s deposits/investme<br>led [MCL 129.91], c   | ents which do not con<br>or P.A. 55 of 1982, as | nply with statu<br>amended [Mo | itory r   | equiremei<br>.1132]). | nts. (P.A. 20   |
| ☐ yes ☒ no 6. The local unit has unit.   | ☐ yes ☒ no6. The local unit has been delinquent distributing tax revenues that were collected for another taxing   |   |                                |           | ner taxing            |                 |
| yes no 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during they year).  |  |   |                                |           |                       |                 |
| yes 🗵 no 8. The local unit uses<br>1995 (MCL 129.24  | s credit cards and h   | as not adopted an ap                            | plicable policy                | as re     | quired by             | P.A. 266 of     |
| ☐ yes ☒ no 9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).  |  |   |                                |           |                       |                 |
| We have enclosed the following:  |  |   | Enclosed                       |           | To Be<br>warded       | Not<br>Required |
| The letter of comments and recommen  | dations.   |   | Х                              |           |                       |                 |
| Reports on individual federal financial assistance programs (program audits).  |  |   |                                | X         |                       |                 |
| Single Audit Reports (ASLGU).  |  |   |                                | Х         |                       |                 |
| Certified Public Accountant (Firm Name) Campbell, Kusterer & Co., P.C.   |  |   |                                |           |                       |                 |
| Street Address 512 N. Lincoln, Suite 100, P.O. Box 6   | 686  | City<br>Bay City                                |                                | ate<br>MI | Žip<br>4870           | 7               |
| Campbell Knoterer &C   | o.PC.  |   |                                |           | <u></u> _             |                 |

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## CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

INDEPENDENT AUDITOR'S REPORT

February 16, 2007

To the Village Council Village of Hersey Osceola County, Michigan

We have audited the accompanying financial statements of the governmental activities, business-type activities and each major fund of Village of Hersey, Osceola County, Michigan as of and for the year ended December 31, 2006, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Hersey's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities and each major fund of the Village of Hersey, Osceola County, Michigan as of December 31, 2006, and the respective changes in financial position and cash flows where applicable, of these activities and funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Village's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kusterer & Co., P.C.

Certified Public Accountants

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended December 31, 2006

The Management's Discussion and Analysis report of the Village of Hersey covers the Village's financial performance during the year ended December 31, 2006.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at December 31, 2006, totaled \$202,226.03 for governmental activities and \$184,002.53 for business activities. Overall total capital assets remained approximately the same.

Overall revenues were \$154,386.83 (\$130,459.03 from governmental activities and \$23,927.80 from business-type activities). Governmental activities had a \$11,359.39 decrease in net assets. Business-type activities had a decrease in net assets of \$5.665.94.

We did not incur any new debt.

#### OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Village and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental and business-type activities.

The remaining statements are fund financial statements, which focus on individual parts of the Village in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Village as a whole using accounting methods used by private companies. The statement of net assets includes all of the Village's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Village are reported as governmental activities and business-type activities. These include the General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund, the Cemetery Fund, the Cemetery Perpetual Care Fund and the Blodgett Landing Park Fund.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended December 31, 2006

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Village's funds, focusing on significant (major) funds not the Village as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Village Council also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Village has the following types of funds:

Governmental Funds: Some of the Village's activities are included in the governmental fund category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Village's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Village's governmental funds include the General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund, the Cemetery Fund, and the Cemetery Perpetual Care Fund.

Business Type Funds: The Village has a Blodgott Landing Park Fund which includes the activity of providing recreation to Village residents.

#### FINANCIAL ANALYSIS OF THE VILLAGE AS A WHOLE

Total cash in bank at December 31, 2006, was \$124,889.29.

Outstanding principal on long-term debt was \$173,000.00 on December 31, 2006.

#### FINANCIAL ANALYSIS OF THE VILLAGE'S FUNDS

The General Fund pays for most of the Village's governmental services. The most significant is public works which incurred expenses of \$27,342.08. The Blodgett Landing Park Fund incurred \$11,443.00 in depreciation expense and \$18,150.74 in other operating expenses.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Village's governmental activities and business-type activities invested \$0 in capital assets.

The Village's business-type activities paid \$6,000.00 of principal on the long-term debt payable.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income.

#### **CONTACTING THE VILLAGE'S MANAGEMENT**

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Village's finances and to demonstrate the Village's accountability for the revenues it receives. If you have any questions concerning this report, please contact the Village Clerk or Village Treasurer at 231-832-8055.

### **GOVERNMENT-WIDE STATEMENT OF NET ASSETS** December 31, 2006

|  | Governmental<br>Activities | Business-Type<br>Activities | Total             |
|--|----------------------------|-----------------------------|-------------------|
| ASSETS:                                      | Activities                 | Activities                  | 10tal             |
| CURRENT ASSETS:                              |                            |                             |                   |
| Cash in bank                                 | 122 881 02                 | 2 008 27                    | 124 889 29        |
| Taxes receivable  Due from State of Michigan | 11 813 22                  | -                           | 11 813 22         |
| Due from State of Michigan                   | <u>11 968 95</u>           |                             | 11 968 95         |
| Total Current Assets                         | 1 <u>46</u> 663 19         | 2 008 27                    | <u>148 671 46</u> |
| NONCURRENT ASSETS:                           |                            |                             |                   |
| Capital Assets                               | 57 896 13                  | 400 516 26                  | 458 412 39        |
| Less: Accumulated Depreciation               | (13 122 53)                | (34 329 00)                 | (47 451 53)       |
| Total Noncurrent Assets                      | 44 773 60                  | <u>366 187 26</u>           | <u>410 960 86</u> |
| TOTAL ASSETS                                 | <u>191 436 79</u>          | 368 195 53                  | 559 632 32        |
| LIABILITIES AND NET ASSETS:                  |                            |                             |                   |
| LIABILITIES:                                 |                            |                             |                   |
| CURRENT LIABILITIES:                         |                            |                             |                   |
| Payroll taxes payable                        | 403 76                     | -                           | 403 76            |
| Internal balances                            | (11 193 00)                | 11 193 00                   |                   |
| Total Current Liabilities                    | (10 789 24)                | 11 193 00                   | 403 76            |
| NONCURRENT LIABILITIES:                      |                            |                             |                   |
| Bonds payable                                | -                          | 139 000 00                  | 139 000 00        |
| Contract payable                             |                            | 34 000 00                   | 34_000 00         |
| Total Noncurrent Liabilities                 |                            | 173 000 00                  | 173 000 00        |
| Total Liabilities                            | (10 789 24)                | <u> 18</u> 4 193 00         | 173 403 76        |
| NET ASSETS:                                  |                            |                             |                   |
| Invested in Capital Assets,                  |                            |                             |                   |
| Net of Related Debt                          | 44 773 60                  | 181 994 26                  | 226 767 86        |
| Restricted                                   | 28 454 05                  | -                           | 28 454 05         |
| Unrestricted                                 | <u>128 998 38</u>          | 2 008 27                    | <u>131 006 65</u> |
| Total Net Assets                             | 202 226 03                 | 184 002 53                  | 386 228 56        |
| TOTAL LIABILITIES AND NET ASSETS             | 191 436 79                 | <u>368 195 53</u>           | 559 632 32        |

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended December 31, 2006

|   |                   | Program<br>Revenue      |  | Governmental Activities                         |  |
|---|-------------------|-------------------------|--|---|--|
|   | Expenses          | Charges for<br>Services | Capital Grants<br>and<br>Contributions | Net (Expense) Revenue and Changes in Net Assets |  |
| FUNCTIONS/PROGRAMS Governmental Activities: |                   |                         |  |   |  |
| Legislative                                 | 12 399 05         | _                       | <del>-</del>                           | (12 399 05)                                     |  |
| General government                          | 27 013 46         | 1 290 00                | -                                      | (25 723 46)                                     |  |
| Public safety                               | 480 00            | -                       | -                                      | (480 00)  |  |
| Public works                                | 80 296 53         | -                       | -                                      | (80 296 53)                                     |  |
| Recreation and culture                      | 13 796 69         | -                       | 100 00                                 | (13 696 69)                                     |  |
| Other                                       | 3 832 69          | <del>-</del>            | <del></del>                            | (3 832 69)                                      |  |
| Total Governmental Activities               | 137 818 42        | 1 290 00                | 100 00                                 | (136 428 42)                                    |  |
| Business-Type Activities:                   |                   |                         |  |   |  |
| Recreation and culture                      | 29 593 74         | <u>19 915 50</u>        | -                                      |   |  |
| Total Business-Type Activities              | 29 593 74         | <u>19 915 50</u>        |  |   |  |
| Total Government                            | <u>167 412 16</u> | 21 205 50               | 100 00                                 | (136 428 42)                                    |  |
| General Revenues:                           |                   |                         |  |   |  |
| Transfers                                   |                   |                         |  | (4 000 00)                                      |  |
| Property taxes                              |                   |                         |  | 46 806 14                                       |  |
| State revenue sharing                       |                   |                         |  | 76 877 80                                       |  |
| Interest                                    |                   |                         |  | 2 389 59  |  |
| Miscellaneous                               |                   |                         |  | 2 99 <u>5 50</u>                                |  |
| Total General Revenues                      |                   |                         |  | <u>125 069 03</u>                               |  |
| Change in net assets                        |                   |                         |  | (11 359 39)                                     |  |
| Net assets, beginning of year               |                   |                         |  | 213 585 42                                      |  |
| Net Assets, End of Year                     |                   |                         |  | 202 226 03                                      |  |

| Business-Type     |                     |
|-------------------|---------------------|
| Activities        | <u>Total</u>        |
| Net (Expense)     | Net (Expense)       |
| Revenue and       | Revenue and         |
| Changes in Net    | Changes in Net      |
| Assets            | Assets              |
|                   |                     |
|                   |                     |
| -                 | (12 399 05)         |
| -                 | (25 723 46)         |
| -                 | (480 00)            |
| -                 | (80 296 53)         |
| -                 | (13 696 69)         |
|                   | (3 832 69)          |
|                   | (400,400,40)        |
| -                 | (136 428 42)        |
|                   |                     |
| (9 678 24)        | (9 678 24)          |
| 100,021           |                     |
| (9 678 24)        | (9 678 24)          |
|                   |                     |
| (9 678 24)        | <u>(146 106 66)</u> |
|                   |                     |
| 4.000.00          |                     |
| 4 000 00          | -                   |
| -                 | 46 806 14           |
| - 40.00           | 76 877 80           |
| 12 30             | 2 401 89            |
| <del>-</del>      | 2 995 50            |
| 4 012 30          | 129 081 33          |
| 7012 30           | 123 001 00          |
| (5 665 94)        | (17 025 33)         |
|                   | ,                   |
| <u>189 668 47</u> | <u>403 253 89</u>   |
| 194 002 52        | 206 220 56          |
| <u>184 002 53</u> | <u>386 228 56</u>   |

### BALANCE SHEET – GOVERNMENTAL FUNDS December 31, 2006

| <u>Assets</u>   | General   | Major<br><u>Street</u>            | Local<br>Street                       | Cemetery<br>Perpetual<br><u>Care</u> |
|---|---|-----------------------------------|---------------------------------------|--------------------------------------|
| Cash in bank Taxes receivable Due from State of Michigan Due from other funds   | 13 445 38<br>11 813 22<br>5 528 00<br>11 193 00 | 70 234 76<br>4 332 59<br>2 282 15 | 8 744 50<br>-<br>2 108 36<br>1 111 98 | 28 454 05<br>-<br>-<br>-             |
| Total Assets <u>Liabilities and Fund Equity</u>                                 | 41 979 60                                       | 76 849 50                         | <u>11 964 84</u>                      | <u>28 454 05</u>                     |
| Liabilities: Payroll taxes payable Due to other funds Total liabilities         | 403 76<br>3 394 13<br>3 797 89                  | <u>-</u>                          | <del></del>                           | <del>-</del>                         |
| Fund equity: Fund balances: Reserved Unreserved: Undesignated Total fund equity | -<br><u>38 181 71</u><br>38 181 71              | -<br>76 849 50<br>76 849 50       | -<br><u>11 964 84</u><br>11 964 84    | 28 454 05<br><br>                    |
| Total Liabilities and Fund Equity   | 41 979 60                                       | 76 849 50                         | 11 964 84                             | 28 454 05                            |

| Other<br><u>Funds</u>   | Total   |
|-------------------------|---|
| 2 002 33<br>-<br>-<br>- | 122 881 02<br>11 813 22<br>11 968 95<br>14 587 13 |
| 2 002 33                | <u>161 250 32</u>                                 |
| -<br>-<br>-             | 403 76<br>3 394 13<br>3 797 89                    |
| -                       | 28 454 05   |
| 2 002 33<br>2 002 33    | 128 998 38<br>157 452 43                          |
| 2 002 33                | <u>161 250 32</u>                                 |

# $\frac{\text{RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS}}{\text{$\underline{\text{TO THE STATEMENT OF NET ASSETS}}}$

December 31, 2006

| TOTAL FUND BALANCES – GOVERNMENTAL FUNDS   | 157 452 43               |
|--|--------------------------|
| Amounts reported for governmental activities in the statement of net assets are different because –  |                          |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet: |                          |
| Capital assets at cost Accumulated depreciation  | 57 896 13<br>(13 122 53) |
| Long-term debt liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:                 |                          |
| Long-term debt   |                          |
| TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES   | 202 226 03               |

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -**GOVERNMENTAL FUNDS**

Year ended December 31, 2006

| Revenues   |   | General           | Major<br>Street  | Local<br>Street  | Cemetery<br>Perpetual<br>Care |
|--|---|-------------------|------------------|------------------|-------------------------------|
| Clearses and permits   90 00   State revenue sharing   33 899 72   28 903 94   14 074 14   - 14      | Revenues:   |                   | 000              | <u></u>          | <u> </u>                      |
| Licenses and permits   90.00   State revenue sharing   33.899.72   28.903.94   14.074.14   - 1.074.05   - 1.063.45   - 1   | Property taxes  | 46 806 14         | -                | -                | _                             |
| State revenue sharing Charges for services Interest Inter | Licenses and permits  |                   | -                | -                | _                             |
| Interest   35 86   978 78   305 83   1 063 45  | State revenue sharing   |                   | 28 903 94<br>-   | 14 074 14        | -                             |
| Miscellaneous         736 60         1 735 40         523 50   |   | 35 86             | 978 78           | 305.83           | 1.063.45                      |
| Expenditures   Legislative   Village Council   12 399 05   | Miscellaneous   |                   |                  |                  |                               |
| Legislative:   | Total revenues  | 81 <u>56832</u>   | <u>31 618 12</u> | <u>14 903 47</u> | 1 063 45                      |
| Village Council   12 399 05  |   |                   |                  |                  |                               |
| General government:   President  |   |                   |                  |                  |                               |
| President  |   | 12 399 05         | -                | -                | -                             |
| Clerk 776 60   |   | 2 049 92          | -                | _                | _                             |
| Treasurer 5 235 78   | Clerk   |                   | -                | -                | _                             |
| Village hall and grounds       6 215 90       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -   | Treasurer   |                   | -                | _                | _                             |
| Cemetery   Public safety:   Planning and zoning   480 00   -   -   -   -   | Village hall and grounds  |                   | _                | -                | _                             |
| Planning and zoning Public works:  Department of Public Works  | Cemetery  | -                 | -                | -                | -                             |
| Public works:     Department of Public Works   |   | 480.00            |                  |                  |                               |
| Department of Public Works   |   | 400 00            | -                | -                | -                             |
| Street lighting   5 710 62   -   -   -     -   | Department of Public Works  | 27 342 08         | -                | -                | -                             |
| Recreation and culture:     Recreation   |   | -                 | 24 285 65        | 20 798 77        | _                             |
| Recreation   | Street lighting   | 5 710 62          | -                | -                | _                             |
| Parks Other:       13 499 01       -   | Recreation and culture:   |                   |                  |                  |                               |
| Other:         Payroll taxes         3 832 69         -         -         -           Total expenditures         86 341 65         24 285 65         20 798 77         -           Excess (deficiency) of revenues over expenditures         (4 773 33)         7 332 47         (5 895 30)         1 063 45           Other financing sources (uses):         Operating transfers in Operating transfers out (5 000 00)         -         -         (280 00)           Total other financing sources (uses)         (5 000 00)         -         -         (280 00)           Excess (deficiency) of revenues and other sources over expenditures and other uses         (9 773 33)         7 332 47         (5 895 30)         783 45           Fund balances, January 1         47 955 04         69 517 03         17 860 14         27 670 60   | Recreation  | -                 | -                | -                | _                             |
| Payroll taxes         3 832 69         -         -         -           Total expenditures         86 341 65         24 285 65         20 798 77         -           Excess (deficiency) of revenues over expenditures         (4 773 33)         7 332 47         (5 895 30)         1 063 45           Other financing sources (uses): <ul> <li>Operating transfers in</li></ul>  |   | 13 499 01         | -                | -                | -                             |
| Total expenditures         86 341 65         24 285 65         20 798 77         -           Excess (deficiency) of revenues over expenditures         (4 773 33)         7 332 47         (5 895 30)         1 063 45           Other financing sources (uses):   | Other:  |                   |                  |                  |                               |
| Excess (deficiency) of revenues over expenditures  (4 773 33)  7 332 47  (5 895 30)  1 063 45  Other financing sources (uses): Operating transfers in Operating transfers out Total other financing sources (uses)  Excess (deficiency) of revenues and other sources over expenditures and other uses  (9 773 33)  Fund balances, January 1  47 955 04  Other financing sources (uses):  (5 895 30)  1 063 45  - (280 00) - (280  | Payroll taxes   | 3 832 69          | -                | <del>-</del>     |                               |
| over expenditures         (4 773 33)         7 332 47         (5 895 30)         1 063 45           Other financing sources (uses):         Operating transfers in Operating transfers out (5 000 00)         (280 00)         (280 00)           Total other financing sources (uses)         (5 000 00)         (280 00)         (280 00)           Excess (deficiency) of revenues and other sources over expenditures and other uses         (9 773 33)         7 332 47         (5 895 30)         783 45           Fund balances, January 1         47 955 04         69 517 03         17 860 14         27 670 60  | Total expenditures  | <u>86 341 65</u>  | <u>24 285 65</u> | 20 798 77        |                               |
| over expenditures         (4 773 33)         7 332 47         (5 895 30)         1 063 45           Other financing sources (uses):         Operating transfers in Operating transfers out (5 000 00)         (280 00)         (280 00)           Total other financing sources (uses)         (5 000 00)         (280 00)         (280 00)           Excess (deficiency) of revenues and other sources over expenditures and other uses         (9 773 33)         7 332 47         (5 895 30)         783 45           Fund balances, January 1         47 955 04         69 517 03         17 860 14         27 670 60  | Excess (deficiency) of revenues                                     |                   |                  |                  |                               |
| Operating transfers in Operating transfers out       - (5 000 00)       - (280 00)         Total other financing sources (uses)       (5 000 00)       - (280 00)         Excess (deficiency) of revenues and other sources over expenditures and other uses       (9 773 33)       7 332 47       (5 895 30)       783 45         Fund balances, January 1       47 955 04       69 517 03       17 860 14       27 670 60  |   | <u>(4 773 33)</u> | <u>7 332 47</u>  | (5 895 30)       | <u>1 063 45</u>               |
| Operating transfers in Operating transfers out       - (5 000 00)       - (280 00)         Total other financing sources (uses)       (5 000 00)       - (280 00)         Excess (deficiency) of revenues and other sources over expenditures and other uses       (9 773 33)       7 332 47       (5 895 30)       783 45         Fund balances, January 1       47 955 04       69 517 03       17 860 14       27 670 60  | Other financing sources (uses)                                      |                   |                  |                  |                               |
| Operating transfers out         (5 000 00)         -         -         (280 00)           Total other financing sources (uses)         (5 000 00)         -         -         -         (280 00)           Excess (deficiency) of revenues and other sources over expenditures and other uses         (9 773 33)         7 332 47         (5 895 30)         783 45           Fund balances, January 1         47 955 04         69 517 03         17 860 14         27 670 60   |   | _                 | _                |                  |                               |
| Total other financing sources (uses) (5 000 00) (280 00)  Excess (deficiency) of revenues and other sources over expenditures and other uses (9 773 33) 7 332 47 (5 895 30) 783 45  Fund balances, January 1 47 955 04 69 517 03 17 860 14 27 670 60   |   | (5,000,00)        | _                | <del>-</del>     | (200.00)                      |
| other sources over expenditures and other uses (9 773 33) 7 332 47 (5 895 30) 783 45  Fund balances, January 1 47 955 04 69 517 03 17 860 14 27 670 60   |   |                   | <u>•</u>         | <u> </u>         |                               |
| and other uses (9 773 33) 7 332 47 (5 895 30) 783 45  Fund balances, January 1 47 955 04 69 517 03 17 860 14 27 670 60   | Excess (deficiency) of revenues and other sources over expenditures |                   |                  |                  |                               |
| Fund Polonoge December 24  |   | (9 773 33)        | 7 332 47         | (5 895 30)       | 783 45                        |
| Fund Balances, December 31 <u>38 181 71</u> <u>76 849 50</u> <u>11 964 84</u> <u>28 454 05</u>   | Fund balances, January 1  | 47 955 04         | 69 517 03        | 17 860 14        | 27 670 <u>60</u>              |
|  | Fund Balances, December 31  | 38 181 71         | <u>76 849 50</u> | <u>11 964 84</u> | 28 454 05                     |

| Other<br><u>Funds</u> | Total                  |
|-----------------------|------------------------|
| -<br>-                | 46 806 14<br>90 00     |
| -                     | 76 877 80              |
| 1 200 00              | 1 200 00<br>2 389 59   |
| 5 67<br>100 00        | 3 095 50               |
| <u>1 305 67</u>       | 130 459 03             |
|                       |                        |
| -                     | 12 399 05              |
| -                     | 2 049 92               |
| -                     | 9 576 60<br>5 235 78   |
| -<br>-                | 6 215 90               |
| 3 935 26              | 3 935 26               |
| -                     | 480 00                 |
| -                     | 27 342 08              |
| -                     | 45 084 42              |
| -                     | 5 710 62               |
| 297 68                | 297 68                 |
| -                     | 13 499 01              |
| <del>-</del>          | 3 832 69               |
| 4 232 94              | 135 659 01             |
| (2 927 27)            | (5 199 98)             |
| 1 280 00              | 1 280 00<br>(5 280 00) |
| 1 280 00              | (4 000 00)             |
|                       |                        |
| (1 647 27)            | (9 199 98)             |
| 3 649 60              | <u>166 652 41</u>      |
| 2 002 33              | 157 452 43             |

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended December 31, 2006

| NET CHANGES IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS  | (9 199 98)      |
|--|-----------------|
| Amounts reported for governmental activities in the Statement of Activities are different because  | se:             |
| Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation   |                 |
| Depreciation Expense<br>Capital Outlay   | (2 159 41)<br>- |
| Repayment of debt principal is an expenditure in the governmental funds, the repayment does not have an effect in the statement of activities but does reduce the debt balance in the statement of net assets. |                 |
| Principal payments on long-term debt   | <u> </u>        |
| CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES  | (11 359 39)     |

### STATEMENT OF NET ASSETS – BUSINESS-TYPE FUNDS December 31, 2006

|   | Blodgett Landing Park Fund            |
|---|---------------------------------------|
| ASSETS: CURRENT ASSETS: Cash in bank  | 2 008 27                              |
| Total Current Assets  | 2 008 27                              |
| NONCURRENT ASSETS: Capital Assets Less: Accumulated Depreciation                    | 400 516 26<br>(34 329 00)             |
| Total Noncurrent Assets   | <u>366 187 26</u>                     |
| TOTAL ASSETS  | <u>368 195 53</u>                     |
| LIABILITIES AND NET ASSETS:   |                                       |
| LIABILITIES: CURRENT LIABILITIES: Due to General Fund                               | 11 193 00                             |
| Total Current Liabilities   | 11 193 00                             |
| NONCURRENT LIABILITIES: Bonds payable Contract payable Total Noncurrent Liabilities | 139 000 00<br>34 000 00<br>173 000 00 |
| Total Liabilities   | 184 193 00                            |
| NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted            | 181 994 26<br>2 008 27                |
| Total Net Assets  | <u> 184 002 53</u>                    |
| TOTAL LIABILITIES AND NET ASSETS  | <u>368 195 53</u>                     |

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS – BUSINESS-TYPE FUNDS

Year ended December 31, 2006

|  | Blodgett Landing Park Fund                               |
|--|--|
| OPERATING REVENUES: Charges for services Miscellaneous                           | 19 815 50<br>100 00                                      |
| Total Operating Revenues   | <u>19 915 50</u>   |
| OPERATING EXPENSES: Culture and recreation:                                      |  |
| Wages Supplies Utilities Repairs and maintenance Miscellaneous Depreciation      | 4 076 00<br>1 340 74<br>3 682 68<br>893 39<br>624 03<br> |
| Total Operating Expenses   | 22 059 84  |
| Operating Income (loss)  | (2 144 34)   |
| NONOPERATING REVENUES (EXPENSES):  Transfers in Interest income Interest expense | 4 000 00<br>12 30<br>(7 533 90)                          |
| Total Nonoperating Expenses  | (3 521 60)   |
| Change in net assets   | (5 665 94)   |
| Net assets, beginning of year  | <u>18</u> 9 668 47                                       |
| Net Assets, End of Year  | 184 002 53   |

### STATEMENT OF CASH FLOWS -- BUSINESS TYPE FUNDS Year ended December 31, 2006

|   | Blodgett Landing<br>Park Fund |
|---|-------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES:   | _                             |
| Cash received from customers  | 19 915 50                     |
| Cash payments to employees for services  Cash payments to suppliers   | (4 076 00)                    |
| Cash payments to suppliers  | (6 540 84)                    |
| Net cash provided (used) by operating activities  | 9 298 66                      |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:   |                               |
| Transfers from other funds  | 4 000 00                      |
| Net cash provided (used) by non-capital financing activities  | 4 000 00                      |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:   |                               |
| Principal on long-term debt   | (6 000 00)                    |
| Interest on long-term debt  | (7 533 <u>90)</u>             |
| Net cash provided (used) by capital and related financing activities  | (13 533 90)                   |
| CASH FLOWS FROM INVESTING ACTIVITIES: Interest on investments   | 12 30                         |
| Net increase (decrease) in cash   | (222 94)                      |
| Cash beginning of year  | <u>2 231 21</u>               |
| Cash End of Year  | 2 008 27                      |
| RECONCILIATION OF INCOME (LOSS) FROM OPERATIONS TO NET CASH PROVIDED BY OPERATING ACTIVITIES:   |                               |
| Income (loss) from operations Adjustments to reconcile income (loss) from operations to net cash provided (used) by operating activities: | (2 144 34)                    |
| Depreciation  | 11 443 00                     |
| Net Cash Provided (Used) by Operating Activities  | 9 298 66                      |

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

## Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Village of Hersey, Osceola County, Michigan, conform to generally accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Village contain all the Village funds that are controlled by or dependent on the Village's executive or legislative branches.

The reporting entity is the Village of Hersey. The Village is governed by an elected Village Council. As required by generally accepted accounting principles, these financial statements present the Village as the primary government.

### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental and business-type funds are reported as separate columns in the fund financial statements.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

#### Note 1 – <u>Summary of Significant Accounting Policies</u> (continued)

#### General and Special Revenue Funds

The General Fund, the Major Street Fund, the Local Street Fund, the Ball Park Fund and the Cemetery Fund receive and account for the monies collected to provide the general governmental services of the Village. The General Fund is used to account for all transactions not properly accounted for in any other fund.

#### **Proprietary Funds**

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Blodgett Landing Park enterprise fund are charges to customers for services. Operating expenses for the enterprise fund include the cost of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### Permanent Fund

The Cemetery Perpetual Care Fund reports resources that are legally restricted.

#### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Village. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes and other revenue that are both measurable and available for use to finance operations are recorded as revenue when earned.

Properties are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year. These taxes are due on August 31. The Village 2006 tax roll millage rate was 10.2707 mills, and the taxable value was \$4,557,249.00.

#### Encumbrances

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

## Note 1 - Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Village as assets with an initial cost of more than \$5,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings and improvements 35 years Vehicles and equipment 15 years

### Compensated Absences (Vacation and Sick Leave)

Village employees are not allowed to accumulate vacation and sick pay and therefore no accumulated amount is recorded in the financial statements.

### Post-employment Benefits

The Village provides no post-employment benefits to past employees.

#### Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- 1. Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Village Council for consideration.
- 2. The proposed budgets include expenditures as well as the methods of financing them.
- 3. Public hearings are held to obtain taxpayer comments.
- 4. The budgets are adopted at the activity level by a majority vote of the Village Council.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- 6. The originally adopted budgets can be amended during the year only by a majority vote of the Village Council.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

### Note 2 - Budgets and Budgetary Accounting (continued)

 The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Village Council during the fiscal year.

#### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Village to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Village Council has designated two banks for the deposit of Village funds. The investment policy adopted by the council in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Village's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

| Carrying   |
|------------|
| Amounts    |
| 124 889 29 |
|            |

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

|   | Bank<br><u>Balances</u> |
|---|-------------------------|
| Insured (FDIC) Uninsured and Uncollateralized | 127 650 13              |
| Total Deposits                                | 127 650 13              |

The Village of Hersey did not have any investments as of December 31, 2006.

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

## Note 4 - Capital Assets

Capital asset activity of the Village's Governmental and Business-Type activities for the current year was as follows:

|  | Balance<br>1/1/06  | Additions         | Deletions    | Balance<br>12/31/06 |
|--|--------------------|-------------------|--------------|---------------------|
| Governmental Activities:<br>Land                   | 25 505 00          | -                 | -            | 25 505 00           |
| Equipment  | <u>32 391 13</u>   | <del></del>       |              | <u>32 391 13</u>    |
| Total  | 57 896 13          | -                 | -            | 57 896 13           |
| Accumulated Depreciation                           | (10 963 12)        | <u>(2 159 41)</u> | <del>-</del> | (13 122 53)         |
| Net Governmental<br>Capital Assets                 | 46 933 01          | (2 159 41)        |              | <u>44 773 60</u>    |
| Business-Type Activities:<br>Blodgett Landing Park | 400 516 26         | <u>-</u>          | <u>-</u>     | 400 516 26          |
| Accumulated Depreciation                           | (22 886 00)        | (11 443 00)       |              | (34 329 00)         |
| Net Business-Type<br>Capital Assets                | 377 630 2 <u>6</u> | (11 443 00)       |              | <u>366 187 26</u>   |

## Note 5 - Interfund Receivables and Payables

The amounts of interfund receivables and payables are as follows:

| <u>Fund</u>                             | Interfund<br><u>Receivable</u>           | <u>Fund</u>                                 | Interfund<br><u>Payable</u>       |
|---|--|---|-----------------------------------|
| General<br>Major Street<br>Local Street | 11 193 00<br>2 282 15<br><u>1 111 98</u> | Blodgett Landing Park<br>General<br>General | 11 193 00<br>2 282 15<br>1 111 98 |
| Total                                   | <u>14 587 13</u>                         | Total                                       | 14 587 13                         |

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

## Note 6 – Changes in Long-Term Debt

A summary of changes in long-term debt follows:

|   | Blodgett Landing Park Fund |           |                   |
|---|----------------------------|-----------|-------------------|
|   | Bonds                      | Contract  |                   |
|   | Payable Payable            | Payable   | Total             |
| Debt Payable – Beginning of Year  | 143 000 00                 | 36 000 00 | 179 000 00        |
| Debt Retired  | 4 000 00                   | 2 000 00  | <u>6 000 00</u>   |
| Debt Payable – End of Year  | <u>139 000 00</u>          | 34 000 00 | <u>173 000 00</u> |
| General Obligation, Limited Tax Bonds<br>\$150,000.00, 2003 Blodgett Park bonds due in annual installments of \$3,000.00<br>to \$15,000.00 through November 1, 2023; interest from 2.30% to 4.40% |                            |           | 139 000 00        |
| Installment Purchase Agreement  |                            |           |                   |
| \$40,000.00 Blodgett Park installment agreement is due in annual installments of \$2,000.00 to \$3,000.00 through November 1, 2018; plus interest at 4.64%  |                            |           | 34 000 00         |
| Total   |                            |           | <u>173 000 00</u> |

### Note 7 - Blodgett Landing Park Bonds Payable

| TITLE OF ISSUE  | Village Share Bonds Se                | ries 2003            |
|---|---------------------------------------|----------------------|
| <u>PURPOSE</u>  | Construction of Blodgett Landing Park |                      |
| DATE OF ISSUE   | June 2, 2003                          |                      |
| INTEREST RATE   | 2.30% TO 4.40%                        |                      |
| INTEREST PAYABLE  | November 1                            |                      |
| AMOUNT OF ISSUE   |                                       | 150 000 00           |
| AMOUNT REDEEMED Prior to Current Period During Current Period |                                       | 7 000 00<br>4 000 00 |
| BALANCE OUTSTANDING - Dece                                    | ember 31, 2006                        | 139 000 00           |

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

### Note 7 - Blodgett Landing Park Bonds Payable (continued)

## SCHEDULE OF BOND PRINCIPAL AND INTEREST REQUIREMENTS

| Due Date         | Total            | <u>Interest</u> | <u>Principal</u>  |
|------------------|------------------|-----------------|-------------------|
| November 1, 2007 | 9 747 00         | 5 747 00        | 4 000 00          |
| November 1, 2008 | 10 623 00        | 5 623 00        | 5 000 00          |
| November 1, 2009 | 10 459 00        | 5 459 00        | 5 000 00          |
| November 1, 2010 | 10 286 00        | 5 286 00        | 5 000 00          |
| November 1, 2011 | 10 106 00        | 5 106 00        | 5 000 00          |
| November 1, 2012 | 10 919 00        | 4 919 00        | 6 000 00          |
| November 1, 2013 | 10 684 00        | 4 684 00        | 6 000 00          |
| November 1, 2014 | 10 445 00        | 4 445 00        | 6 000 00          |
| November 1, 2015 | 11 198 00        | 4 198 00        | 7 000 00          |
| November 1, 2016 | 10 905 00        | 3 905 00        | 7 000 00          |
| November 1, 2017 | 11 607 00        | 3 607 00        | 8 000 00          |
| November 1, 2018 | 11 267 00        | 3 267 00        | 8 000 00          |
| November 1, 2019 | 14 923 00        | 2 923 00        | 12 000 00         |
| November 1, 2020 | 15 407 00        | 2 407 00        | 13 000 00         |
| November 1, 2021 | 14 841 00        | 1 841 00        | 13 000 00         |
| November 1, 2022 | 15 276 00        | 1 276 00        | 14 000 00         |
| November 1, 2023 | <u>15 660 00</u> | 660 00          | <u> 15 000 00</u> |
| Total            | 204 353 00       | 65 353 00       | 139 000 00        |

#### PRIOR REDEMPTION

Bonds will be subject to redemption prior to maturity at the option of the Village, in any order, in whole or part, in integral multiples of \$1,000.00, on any date, at par, plus accrued interest to the redemption date.

### Note 8 - Deferred Compensation Plan

The Village does not have a deferred compensation plan.

#### Note 9 - Pension Plan

The Village does not have a pension plan.

#### Note 10 - Risk Management

The Village is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Village has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

## Note 11 - Reserved Fund Balances

The fund balance in the Cemetery Perpetual Care Fund includes a reservation of \$28,454.05.

# NOTES TO FINANCIAL STATEMENTS December 31, 2006

### Note 12 - Transfers In and Transfers Out

For the fiscal year ended December 31, 2006, the Village made the following interfund transfers:

| <u>Fund</u>                                   | Transfers In         | Transfers Out      |
|---|----------------------|--------------------|
| General<br>Ball Park<br>Blodgett Landing Park | 1 000 00<br>4 000 00 | 5 000 00<br>-<br>- |
| Total   | 5 000 00             | 5 000 00           |

#### Note 13 – <u>Budget Variances</u>

For the fiscal year ended December 31, 2006, the Village's expenditures exceeded the budgeted amounts in the following activities:

|                            | <u>Final Budget</u> | Actual    | Variance |
|----------------------------|---------------------|-----------|----------|
| General Fund Activity:     |                     |           |          |
| Department of Public Works | 19 000 00           | 27 342 08 | 8 342 08 |
| Payroll taxes              | 2 125 00            | 3 832 69  | 1 707 69 |

#### Note 14 - Building Permits

The Village does not issue building permits.

# BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended December 31, 2006

|  | Original          | Final            | Antonia           | Variance with<br>Final Budget<br>Over |
|--|-------------------|------------------|-------------------|---------------------------------------|
| Revenues:  | Budget            | <u>Budget</u>    | Actual            | (Under)                               |
| Property taxes   | 34 000 00         | 46 180 00        | 46 806 14         | 626 14                                |
| Licenses and permits   | 45 00             | 45 00            | 90 00             | 45 00                                 |
| State revenue sharing  | 32 100 00         | 31 900 00        | 33 899 72         | 1 999 72                              |
| Interest   | 20 00             | 20 00            | 35 86             | 15 86                                 |
| Miscellaneous  | 700 00            | 700 00           | 736 60            | 36 60                                 |
| Total revenues   | 66 865 00         | <u>78 845 00</u> | <u>81 568 32</u>  | 2 723 32                              |
| Expenditures:  |                   |                  |                   |                                       |
| Legislative:   |                   |                  |                   |                                       |
| Village Council<br>General government:                               | 15 000 00         | 15 000 00        | 12 399 05         | (2 600 95)                            |
| President  | 2 400 00          | 2 400 00         | 2 049 92          | (350 08)                              |
| Audit  | 4 500 00          | 4 500 00         | -                 | (4 <sup>500</sup> 00)                 |
| Clerk  | 10 500 00         | 10 000 00        | 9 576 60          | (423 40)                              |
| Treasurer  | 5 500 00          | 6 000 00         | 5 235 78          | (764 22)                              |
| Village hall and grounds<br>Public safety:                           | 8 000 00          | 8 000 00         | 6 215 90          | (1 784 10)                            |
| Planning and zoning<br>Public works:                                 | 600 00            | 600 00           | 480 00            | (120 00)                              |
| Department of Public Works   | 19 000 00         | 19 000 00        | 27 342 08         | 8 342 08                              |
| Street lighting<br>Recreation and culture:                           | 6 000 00          | 6 000 00         | 5 710 62          | (289 38)                              |
| Parks  | 15 500 00         | 15 500 00        | 13 499 01         | (2 000 99)                            |
| Other:   |                   |                  |                   | , ,                                   |
| Payroll taxes  | <u>2 125 00</u>   | 2 125 00         | 3 832 69          | 1 707 69                              |
| Total expenditures   | 89 12 <u>5 00</u> | <u>89 125 00</u> | <u>86 341 65</u>  | (2 783 35)                            |
| Excess (deficiency) of revenues over expenditures                    | (22 260 00)       | (10 280 00)      | <u>(4 773 33)</u> | 5 506 67                              |
| Other financing sources (uses): Operating transfers out              | (3 500 00)        | (3 500 00)       | (5 000 00)        | (1 500 00)                            |
| Total other financing sources (uses)                                 | (3 500 00)        | (3 500 00)       | (5 000 00)        | (1 500 00)                            |
| Excess (deficiency) of revenues and consources over expenditures and | ther              |                  |                   |                                       |
| other uses   | (25 760 00)       | (13 780 00)      | (9 773 33)        | 4 006 67                              |
| Fund balance, January 1  | <u> 26 000 00</u> | 22 200 00        | <u>47 955 04</u>  | <u>25 755 04</u>                      |
| Fund Balance, December 31  | 240 00            | 8 420 00         | <u>38 181 71</u>  | <u>29 761 71</u>                      |

## BUDGETARY COMPARISON SCHEDULE – MAJOR STREET FUND Year ended December 31, 2006

|  | Original            | Final              |                                 | Variance with<br>Final Budget<br>Over |
|--|---------------------|--------------------|---------------------------------|---------------------------------------|
| Revenues:  | <u>Budget</u>       | <u>Budget</u>      | Actual                          | (Under)                               |
| State revenue sharing<br>Interest<br>Miscellaneous | 27 500 00<br>170 00 | 27 500 00<br>70 00 | 28 903 94<br>978 78<br>1 735 40 | 1 403 94<br>908 78<br>1 735 40        |
| Total revenues                                     | <u> 27 670 00</u>   | <u>27 570 00</u>   | 31 618 12                       | 4 048 12                              |
| Expenditures: Public works:                        |                     |                    |                                 |                                       |
| Highways and streets                               | 28 800 00           | 29 100 00          | 24 285 65                       | (4 814 35)                            |
| Total expenditures                                 | 28 800 00           | <u>29 100 00</u>   | 24 285 65                       | (4 814 35)                            |
| Excess (deficiency) of revenues                    |                     |                    |                                 |                                       |
| over expenditures                                  | (1 130 00)          | (1 530 00)         | 7 332 47                        | 8 862 47                              |
| Fund balance, January 1                            | 63 000 00           | <u>67 000 00</u>   | <u>69 517 03</u>                | <u>2 517 03</u>                       |
| Fund Balance, December 31                          | 61 870 00           | <u>65 470 00</u>   | <u>76 849 50</u>                | <u>11 379 50</u>                      |

## BUDGETARY COMPARISON SCHEDULE – LOCAL STREET FUND Year ended December 31, 2006

|                                 | Original<br>Budget | Final<br><u>Budg</u> et | Actual            | Variance with<br>Final Budget<br>Over<br>(Under) |
|---------------------------------|--------------------|-------------------------|-------------------|--|
| Revenues:                       |                    |                         |                   |  |
| State revenue sharing           | 15 000 00          | 15 000 00               | 14 074 14         | (925 86)   |
| Interest                        | 10 00              | 10 00                   | 305 83            | 295 83   |
| Miscellaneous                   |                    | <u>-</u>                | 523 50            | 523 50   |
| Total revenues                  | 15 010 00          | <u> 15 010 00</u>       | <u>14 903 47</u>  | (106 53)   |
| Expenditures: Public works:     |                    |                         |                   |  |
| Highways and streets            | 22_185 00          | 22 185 00               | 20 798 77         | (1 386 23)                                       |
| Total expenditures              | 22 185 00          | 22 185 00               | <u>20 798 77</u>  | (1 386 23)                                       |
| Excess (deficiency) of revenues |                    |                         |                   |  |
| over expenditures               | (7 175 00)         | (7 175 00)              | (5 895 30)        | 1 279 70   |
| Fund balance, January 1         | <u>16 600 00</u>   | <u>15 100 00</u>        | <u> 17 860 14</u> | 2 760 14   |
| Fund Balance, December 31       | 9 425 00           | 7 925 00                | <u>11 964 84</u>  | 4 039 84   |

## GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended December 31, 2006

| Wages         4 680 00           Protessional services         160 84           Printing and publishing         359 34           Insurance         6 393 00           Miscellaneous         805 87           President         12 399 05           President         1 999 92           Clerk         2 049 92           Clerk         2 049 92           Clerk         3 1 080 81           Office supplies         6 875 00           Office supplies         1 080 81           Office fent         600 00           Miscellaneous         1 080 81           Office supplies         9 576 60           Treasurer:         9 576 60           Salary deputy treasurer         1 000           Office supplies         429 52           Professional services         196 50           Office rent         600 00           Village half and grounds:         5 235 78           Wages         1 157 50           Utilities         1 157 50           Utilities         1 157 50           Utilities         2 187 52           Planning and zoning:         2 187 52           Wages         1 158 80           O                           | Village Council:          |                                       |
|--|---------------------------|---------------------------------------|
| Professional services         160 84           Printing and publishing         339 34           Insurance         6 333 30           Miscellaneous         20 56 87           President         1 2399 05           Wages         50 00           Wages-President pro tem         1 999 92           2 049 92         2 049 92           Clerk:         1 999 92           Salary         1 080 81           Office rent         0 600 00           Miscellaneous         1 020 79           Treasurer:         9 576 60           Salary         3 999 76           Salary-depuly treasurer         10 00           Office supplies         10 00           Office supplies         10 00           Office rent         50 00           Village hall and grounds:         988 00           Wages         988 00           Insurance         1 157 50           Utilities         1 157 50           Wages         988 00           Insurance         1 157 50           Utilities         1 157 50           Wages         1 157 50           Utilities         6 215 90           Operating supplies <t< td=""><td></td><td>4 690 00</td></t<> |                           | 4 690 00                              |
| Printing and publishing         359 34           Insurance         6333 00           Miscellaneous         805 87           President:         12 399 05           Wages         50 00           Wages- President protem         1 999 92           Clerk:         2 2049 92           Clerk:         8 875 00           Office supplies         1 080 81           Office rent         600 00           Miscellaneous         1 020 79           Treasurer:         9 576 60           Treasurer:         3 999 76           Salary- deputy treasurer         1 000           Office supplies         1 020 79           Salary- deputy treasurer         1 000           Office supplies         1 99 78           Salary- deputy treasurer         9 60 00           Office supplies         1 99 78           Salary- deputy treasurer         9 60 00           Uffice supplies         1 90 78           Office rent         600 00           Office rent         600 00           Uffice supplies         1 157 50           Utilities         1 157 50           Utilities         1 158 00           Operating supplies         6 257 2 |                           |                                       |
| Insurance  |                           |                                       |
| Miscellaneous         806.87           President:         12.399.05           Wages         50.00           Wages- President pro tem         1.999.92           Clerk:         2.049.92           Clerk:         Salary           Salary         6.875.00           Office supplies         1.080.81           Office rent         600.00           Miscellaneous         1.020.79           Treasurer:         3.399.76           Salary- deputly treasurer         10.00           Office supplies         429.52           Professional services         196.50           Office rent         600.00           Village hall and grounds:         5.235.78           Wages         968.00           Insurance         1.00           Utilities         1.167.50           Repairs and maintenance         2.187.52           Wages         1.02.88           Repairs and maintenance         6.215.90           Department of Public Works:         Wages           Wages         1.1526.00           Operating supplies         6.654.80           Sidewalks         6.27.39           Utilities         2.027.43                             |                           |                                       |
| President:         12 399 05           Wages         50 00           Wages- President pro tem         50 00           Wages- President pro tem         1 999 92           2 049 92         2 049 92           Clerk:         ************************************  | Miscellaneous             |                                       |
| President:         50 00           Wages         1 989 92           2 049 92         2 049 92           Clerk:   |                           |                                       |
| Wages- President pro tem         1 999 97 2 049 99 20 2 049 99 20 2 049 99 20 20 09 99 20 20 09 99 20 20 09 99 20 20 09 20 20 20 20 20 20 20 20 20 20 20 20 20   |                           | · · · · · · · · · · · · · · · · · · · |
| Clerk: Salary  |                           |                                       |
| Clerk:         Salary         6 875 00           Office supplies         1 080 81           Office rent         600 00           Miscellaneous         1 020 79           Treasurer:         9 576 60           Salary         3 999 76           Salary deputly treasurer         10 00           Office supplies         429 52           Professional services         196 50           Office rent         600 00           Village hall and grounds:         5 235 78           Wages         968 00           Insurance         1 157 50           Utilities         1 902 88           Repairs and maintenance         2 187 52           Wages         480 00           Department of Public Works:         Wages           Wages         11 528 00           Operating supplies         6 654 80           Sidewalks         6 27 39           Utilities         2 324 46           Repairs and maintenance         9 277 342 08           Street lighting:         2 7342 08           Utilities         9 377 50           Repairs and maintenance         9 963 39           Miscellaneous         1 158 12           Table For wilk | vvages- President pro tem |                                       |
| Salary         6 875 00           Office supplies         1 080 81           Office rent         60 000           Miscellaneous         1 020 79           Treasurer:         9 576 60           Salary         9 9 76           Salary-deputy treasurer         1 0 00           Office supplies         429 52           Professional services         1 96 50           Office rent         600 00           Village hall and grounds:         968 00           Wages         968 00           Insurance         1 157 50           Utilities         1 902 88           Repairs and maintenance         2 187 52           Wages         480 00           Department of Public Works:         Wages           Wages         11 528 00           Operating supplies         6 654 80           Sidewalks         6 27 39           Utilities         2 324 46           Repairs and maintenance         2 324 46           Repairs and maintenance         9 377 50           Street lighting:         27 342 08           Utilities         9 377 50           Repairs and maintenance         2 963 39           Miscellaneous         1 15 |                           | 2 049 92                              |
| Office supplies         1 080 81           Office rent         600 00           Miscellaneous         1 020 79           Treasurer:         9 576 60           Salary         3 999 76           Salary-deputy treasurer         10 00           Office supplies         429 52           Professional services         196 50           Office rent         600 00           Village hall and grounds:         5 235 78           Wages         968 00           Insurance         1 157 50           Utilities         1 902 88           Repairs and maintenance         2 187 52           Planning and zoning:         480 00           Wages         480 00           Department of Public Works:         Wages           Wages         11 528 00           Operating supplies         6 654 80           Sidewalks         627 39           Utilities         2 324 46           Repairs and maintenance         6 207 43           Street lighting:         27 342 08           Utilities         5 710 62           Parks:         3 240 46           Salaries         9 377 50           Repairs and maintenance         9 377 50      | Clerk:                    |                                       |
| Office supplies         1 080 81           Office rent         600 00           Miscellaneous         1 020 79           Treasurer:         9 576 60           Salary         3 999 76           Salary-deputy treasurer         10 00           Office supplies         429 52           Professional services         196 50           Office rent         600 00           Village hall and grounds:         5 235 78           Wages         968 00           Insurance         1 157 50           Utilities         1 902 88           Repairs and maintenance         2 187 52           Planning and zoning:         480 00           Wages         480 00           Department of Public Works:         Wages           Wages         11 528 00           Operating supplies         6 654 80           Sidewalks         627 39           Utilities         2 324 46           Repairs and maintenance         6 207 43           Street lighting:         27 342 08           Utilities         5 710 62           Parks:         3 240 46           Salaries         9 377 50           Repairs and maintenance         9 377 50      | Salary                    | 6 875 00                              |
| Office rent Miscellaneous       600 00 100 1000 1000 1000 1000 1000 100  |                           |                                       |
| Miscellaneous       1 020 79         Treasurer:       9576 60         Salary       3 999 76         Salary-deputy treasurer       10 00         Office supplies       429 52         Professional services       196 50         Office rent       6000 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       480 00         Wages       480 00         Department of Public Works:       480 00         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       27 342 08         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       113 499 01         Payroll taxes       3 832 69  |                           |                                       |
| Ireasurer:       3 999 76         Salary       10 00         Office supplies       429 52         Professional services       196 50         Office rent       600 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       Wages         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       6 277 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         1 3 499 01         Payroll taxes       3 832 69  | Miscellaneous             |                                       |
| Salary       3 999 76         Salary-deputy treasurer       10 00         Office supplies       429 52         Professional services       196 50         Office rent       600 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       Wages         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Tayl 15 we discuss the supplies       1 3 499 01         Payroll taxes       3 832 69   | Table                     | 9 576 60                              |
| Salary- deputy treasurer       10 00         Office supplies       429 52         Professional services       196 50         Office rent       600 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       480 00         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Taylord taxes       3 832 69  |                           |                                       |
| Office supplies       429 52         Professional services       196 50         Office rent       600 00         Village hall and grounds:       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       480 00         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       6 27 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       5 20 63 39         Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  | •                         |                                       |
| Professional services       196 50         Office rent       600 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       3 11 528 00         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   |                           |                                       |
| Office rent       600 00         Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       Wages         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           |                                       |
| Village hall and grounds:       5 235 78         Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       3 480 00         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       5 236 aries         Repairs and maintenance       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         1 3 499 01         Payroll taxes       3 832 69  |                           |                                       |
| Wages       968 00         Insurance       1 157 50         Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       Vages         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           |                                       |
| Insurance 1 157 50 Utilities 1 902 88 Repairs and maintenance 2 187 52  Planning and zoning: 6 215 90  Planning and zoning: 8 480 00  Department of Public Works: 9 11 528 00 Operating supplies 6 654 80 Sidewalks 627 39 Utilities 2 324 46 Repairs and maintenance 6 207 43  Street lighting: 9 27 342 08  Street lighting: 9 27 342 08  Parks: Salaries 9 377 50 Repairs and maintenance 2 963 39 Miscellaneous 1 158 12 Payroll taxes 3 832 69  |                           | 0 230 7 0                             |
| Utilities       1 902 88         Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       300         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       2 7 342 08         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       5 710 62         Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         13 499 01         Payroll taxes       3 832 69   |                           | 968 00                                |
| Repairs and maintenance       2 187 52         Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       30         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       6 27 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       3 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         13 499 01         Payroll taxes       3 832 69  |                           | 1 157 50                              |
| Planning and zoning:       6 215 90         Wages       480 00         Department of Public Works:       30         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       6 27 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       5 81 aries         Repairs and maintenance       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           |                                       |
| Planning and zoning:   Wages   3480 00   | Repairs and maintenance   |                                       |
| Wages       480 00         Department of Public Works:       300         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       5 3laries         Repairs and maintenance       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   | Planning and zoning:      | 6 215 90                              |
| Department of Public Works:         Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   |                           | 490.00                                |
| Wages       11 528 00         Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           | 460 00                                |
| Operating supplies       6 654 80         Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       Salaries         Repairs and maintenance       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   |                           |                                       |
| Sidewalks       627 39         Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           | 11 528 00                             |
| Utilities       2 324 46         Repairs and maintenance       6 207 43         Street lighting:       27 342 08         Utilities       5 710 62         Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   |                           |                                       |
| Repairs and maintenance       6 207 43   |                           |                                       |
| Street lighting:       27 342 08         Utilities       5 710 62         Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   |                           |                                       |
| Street lighting:       5 710 62         Parks:       Salaries         Sepairs and maintenance       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69  |                           |                                       |
| Parks:   |                           | 27 342 00                             |
| Parks:       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   | Utilities                 | 5 710 62                              |
| Salaries       9 377 50         Repairs and maintenance       2 963 39         Miscellaneous       1 158 12         Payroll taxes       3 832 69   | Parka                     |                                       |
| Repairs and maintenance 2 963 39 Miscellaneous 1 158 12 13 499 01  Payroll taxes 3 832 69  |                           |                                       |
| Miscellaneous  |                           |                                       |
| Payroll taxes 3 832 69   | Miscellaneous             |                                       |
| Payroll taxes 3 832 69   |                           | <u> </u>                              |
|  |                           | 13 499 01                             |
| Tatal Consentitudes  | Payroll taxes             | 3 832 69                              |
| 10tal Experiolitures86 341 65  | Total Evanditures         |                                       |
|  | Total Experiolitures      | <u>86 341 65</u>                      |

# COMBINING BALANCE SHEET – ALL SPECIAL REVENUE FUNDS December 31, 2006

| <u>Assets</u>  | Major<br>Street                   | Local<br>Street                  | Ball Park                   | Cemetery                |
|--|-----------------------------------|----------------------------------|-----------------------------|-------------------------|
| Cash in bank Due from State of Michigan Due from other funds | 70 234 76<br>4 332 59<br>2 282 15 | 8 744 50<br>2 108 36<br>1 111 98 | 1 752 62<br>-<br>           | 249 71<br>-<br>         |
| Total Assets   | <u>76 849 50</u>                  | 11 964 84                        | <u>1.752 62</u>             | 24 <u>9 71</u>          |
| Liabilities and Fund Balances                                |                                   |                                  |                             |                         |
| Liabilities<br>Total liabilities                             | <u> </u>                          | <u> </u>                         |                             |                         |
| Fund balances:   | 76 849 50<br>76 849 50            | 11 964 84<br>11 964 84           | <u>1 752 62</u><br>1 752 62 | <u>249 71</u><br>249 71 |
| Total Liabilities and Fund Balances                          | <u>76 849 50</u>                  | 11 964 84                        | <u>1 752 62</u>             | 249 71                  |

| Total                             |
|-----------------------------------|
| 80 981 59<br>6 440 95<br>3 394 13 |
| 90 816 67                         |
|                                   |
|                                   |
|                                   |
|                                   |
| 90 816 67                         |
| 90 816 67                         |
| 90.816.67                         |

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – ALL SPECIAL REVENUE FUNDS Year ended December 31, 2006

|   | Major<br>Street   | Local<br>Street | Ball Park       | Cemetery       |
|---|-------------------|-----------------|-----------------|----------------|
| Revenues:   |                   |                 |                 | 0000000        |
| State revenue sharing   | 28 903 94         | 14 074 14       | -               | -              |
| Charges for services  | -                 | -               | -               | 1 200 00       |
| Interest  | 978 78            | 305 83          | 2 30            | 3 37           |
| Miscellaneous   | 1 735 40          | <u>523 50</u>   | <u> 100 00</u>  |                |
| Total revenues  | 31 <u>618 12</u>  | 14 903 47       | 102 30          | 1 203 37       |
| Expenditures:   |                   |                 |                 |                |
| General government:   |                   |                 |                 |                |
| Cemetery  | -                 | -               | -               | 3 935 26       |
| Public works:   |                   |                 |                 |                |
| Highways and streets  | 24 285 65         | 20 798 77       | -               | -              |
| Culture and recreation:   |                   |                 |                 |                |
| Recreation  |                   | <del>-</del>    | <u>297_68</u>   | <del></del>    |
| Total expenditures  | 24 285 65         | 20 798 77       | 297 <u>68</u>   | 3 935 26       |
| Excess (deficiency) of revenues                                     |                   |                 |                 |                |
| over expenditures   | 7 332 47          | (5 895 30)      | (195 38)        | (2 731 89)     |
|   | , <u>002 11</u>   | 10 000 007      | (100 00)        |                |
| Other financing sources (uses):                                     |                   |                 |                 |                |
| Operating transfers in  | <u> </u>          |                 | <u>1 000 00</u> | <u> 280 00</u> |
| Total other financing sources (uses)                                | <u>-</u>          | <del>-</del>    | 1 000 00        | 280 00         |
| Excess (deficiency) of revenues and other sources over expenditures |                   |                 |                 |                |
| and other uses  | 7 332 47          | (5 895 30)      | 804 62          | (2 451 89)     |
| Fund balances, January 1  | 69 51 <u>7 03</u> | 17 860 14       | 948 00          | 2 701 60       |
| Fund Balances, December 31  | 76 84 <u>9 50</u> | 11 964 84       | 1 752 62        | 249 71         |

| Total   |  |  |  |
|---|--|--|--|
| 42 978 08<br>1 200 00<br>1 290 28<br>2 358 90 |  |  |  |
| 47 827 26                                     |  |  |  |
| 3 935 26                                      |  |  |  |
| 45 084 42                                     |  |  |  |
| 297 68  |  |  |  |
| 49 317 36                                     |  |  |  |
| (1 490 10)                                    |  |  |  |
| 1 280 00<br>1 280 00                          |  |  |  |
| (210 10)                                      |  |  |  |
| 91 026 77                                     |  |  |  |
| 90 816 67                                     |  |  |  |

#### BALANCE SHEET – PERMANENT FUND December 31, 2006

|   | Cemetery<br>Perpetual          |
|---|--------------------------------|
| <u>Assets</u>                             | Care                           |
| Cash in bank                              | <u>28 454 05</u>               |
| Total Assets                              | 28 454 05                      |
| <u>Liabilities and Fund Balance</u>       |                                |
| Liabilities:<br>Total liabilities         | <u> </u>                       |
| Fund balance: Reserved Total fund balance | 28 454 0 <u>5</u><br>28 454 05 |
| Total Liabilities and Fund Balance        | 28 454 05                      |

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – PERMANENT FUND

Year ended December 31, 2006

|  | Cemetery<br>Perpetual<br>Care |
|--|-------------------------------|
| Revenues:<br>Interest  | 1 063 45                      |
| Total revenues   | <u> </u>                      |
| Expenditures   |                               |
| Total expenditures   |                               |
| Excess (deficiency) of revenues over expenditures  | <u> </u>                      |
| Other financing sources (uses): Operating transfers out Total other financing sources (uses) | (280 00)<br>(280 00)          |
| Excess (deficiency) of revenues and other sources over expenditures and other uses           | 783 45                        |
| Fund balance, January 1  | 27 670 60                     |
| Fund Balance, December 31  | 28 454 05                     |

## CAMPBELL, KUSTERER & CO., P.C.

CERTIFIED PUBLIC ACCOUNTANTS

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

#### 512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707

TEL (989) 894-1040 FAX (989) 894-5494

# AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

February 16, 2007

To the Village Council Village of Hersey Osceola County, Michigan

We have audited the financial statements of the Village of Hersey for the year ended December 31, 2006. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

# <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Village of Hersey in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Village Council Village of Hersey Osceola County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### OTHER COMMUNICATIONS

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Village's financial statements and this communication of these matters does not affect our report on the Village's financial statements, dated December 31, 2006.

#### SUMMARY

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Campbell, Kuntury & Co., P.C. CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants